

### 1H2024 Results & Business Update

# High and Sustainable growth Pioneering the comprehensive implementation of ESG strategy



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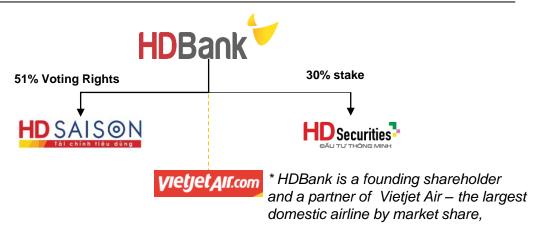
### **Overview of HDBank**

### One of the best banks in delivering shareholders' value

#### **Overview**

- Established in 1989, HDBank is currently among the largest listed companies by market capitalization and belongs to VN30 Index of top companies by market cap.
- HDBank has proven M&A capabilities, successfully completing the acquisition of Societe Generale Viet Finance and DaiA Bank in 2013 to become one of the largest financial institutions in Vietnam
- HDBank has 51% of voting rights in HD Saison, one of the largest consumer finance companies in Vietnam.
- As of 30/06/2024, the Bank had 362 branches and transaction offices, more than 25,100 points of sale, nearly 17,800 employees serving over 17 million customers.
- Affiliated with Sovico one of Vietnam's largest and most reputable conglomerates
- HDBank's long-term deposit credit rating is affirmed at B1 by Moody's

### **Subsidiary and partners**



### **Key Statistics of 1H2024 Performance**

### VND624tn

(~US\$24.5 billion)

Total assets 10 years CAGR 21.5%

5.7%

Net interest margin

(~US\$15.7 billion)

VND399tn

Total credit balance\* Growth rate: 36.2% (YOY)

26.1%

Return on equity

### VND8.2tn

(~US\$ 320.8 million)

Profit before tax Growth rate: 48.9% (YOY)

13.9%

CAR (Basel II)

1.85%

NPL ratio (parent bank) (Before CIC reclassification: 1.28%) 34.2%

Cost-to-Income Ratio (CIR)

9.6%

Tier-1 ratio (Basel II)

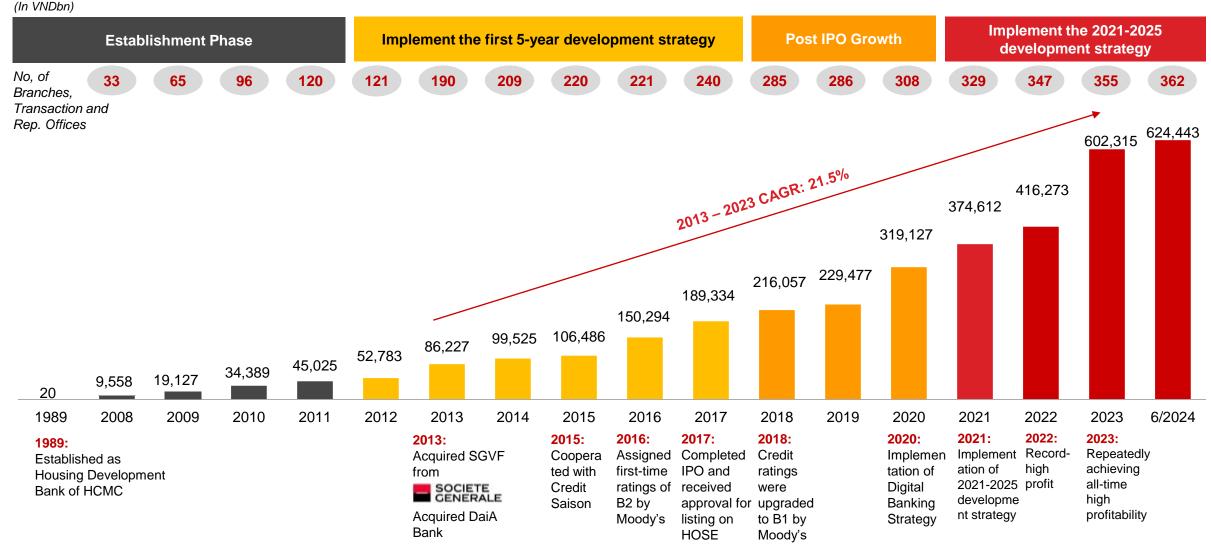


Exchange rate: 1 USD = 25.450 VND

\*Total credit include gross loans to customers & investments in corporate bonds

### **Development Timeline**

Over the past decade of transformation, HDBank has witnessed remarkable growth in both its total assets and network





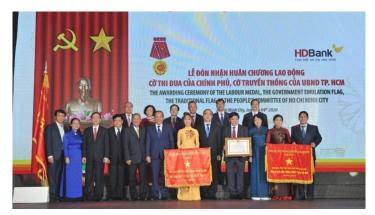
Source: Financial Statements

Note: In 2013, HDBank acquired 100% equity of Societe Generale Viet Finance Company Limited (SGVF) of the Société Générale Group (Republic of France) - one of the three largest consumer finance companies in Vietnam, to become a subsidiary of HDBank named HDFinance, In 2013, DaiA Bank had 20 years of banking experience, with a charter capital of VND 3,100 billion, Through the merger with DaiA Bank, HDBank increased its charter capital to VND 8,100 billion, and became one of the top 10 largest commercial banks in Vietnam,

### **Reputable Brand Name**

Strong recognition from international institutions with B1 credit rating by Moody's

#### **Prestigious Awards from the Government**



- Awarded the Labor Medal by the President in 2013, 2015, 2017 and 2020
- Awarded the Government Emulation Flag by the Prime Minister in 2016 and 2020
- Awarded the Emulation flag by the Governor of the State Bank in 2016

#### **Moody's Credit Rating**



### **Internationally Recognized Awards**



 Certificate of Merit for important contributions to the digital transformation of the banking sector in 2024



2024 Best Commercial Bank in Vietnam



Best bank for Sustainable Finance in 2024



Vietnam's best bank for CSR 2023 awarded by AsiaMoney



- Retail Bank of the Year 2024
- Digital Banking and Payment Initiative of the Year 2024



- Top Most Reputable Private Joint Stock Commercial Bank in Vietnam 2024
- Top Prestigious and Efficient Public Company 2024



- ESG Leadership Award
- Outstanding CSR Activity Award



Board of the Year in 2023



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### **Key Investment Highlights**

1 Impressive track record of growth and operational efficiency



2 Strategic focus on fast growing retail and SME banking segments

3 Controls a leading consumer finance company

4 Prudent and proven risk management practices

Well-established operating base to drive strong and sustainable growth

Reputable, highly experienced, and committed Board of Directors and management team

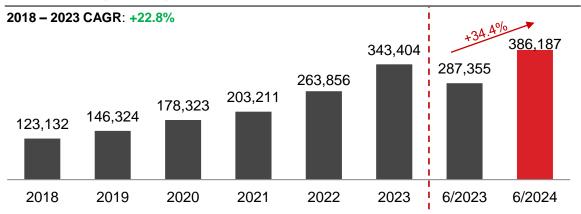




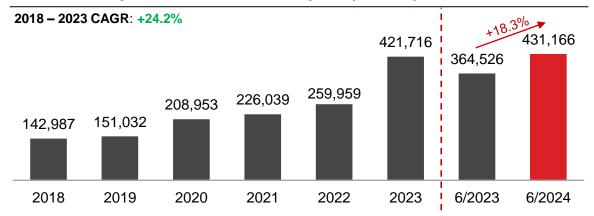
### Impressive Track Record Of Growth And Operational Efficiency

Significant growth in scale with ample capital base

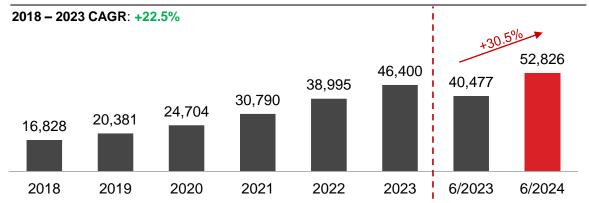
### Loan Book (VNDbn)



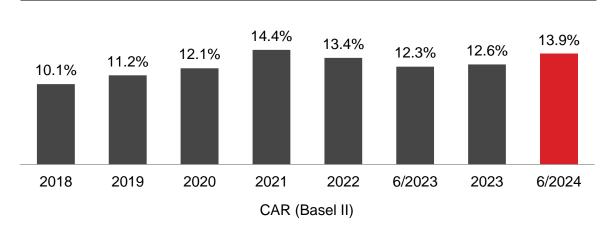
### **Customer Deposits and Valuable Papers (VNDbn)**



### **Total Equity (VNDbn)**



### **High level of Capital Adequacy**



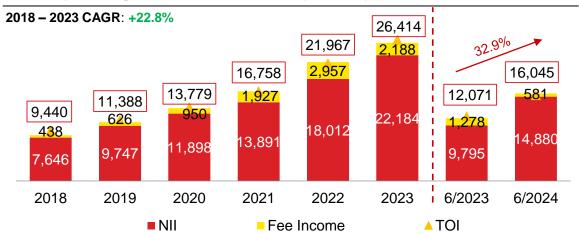




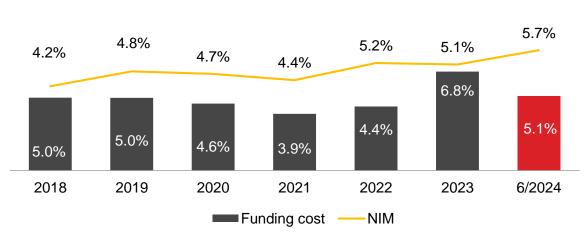
### Impressive Track Record Of Growth And Operating Efficiency

### Consistently achieving strong profitability

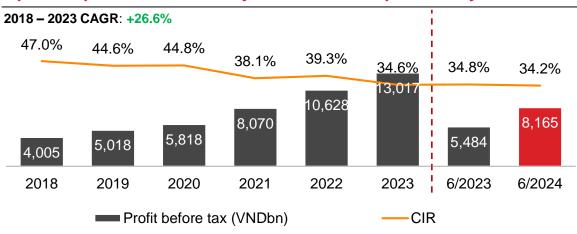
### **Total Operating Income Breakdown (VNDbn)**



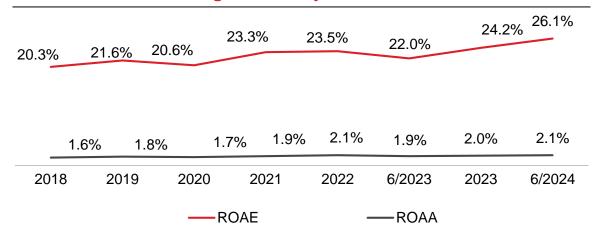
### Sustainable NIM with Well-controlled Funding Costs



### Optimal operational efficiency and consistent profitability



### **Sustainable and Growing Profitability Ratios**

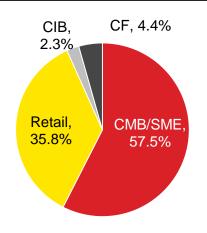




### Strategic Focus on the Fast-Growing SME and Retail Banking Segments

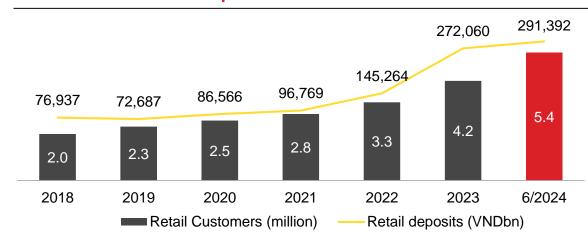
SME and Retail are most benefited from the country strong economic growth

#### Loan Portfolio Breakdown (June 2024)

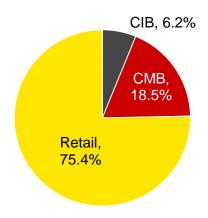


- Over the years HDBank has carefully tailored its strategy to focus on the fast growing CMB/SME and Retail & Consumer banking segments,
- Retail, SME and consumer finance continue to be the dominant contributors to HDBank's loan book

#### **Retail Customers and Deposits Growth**

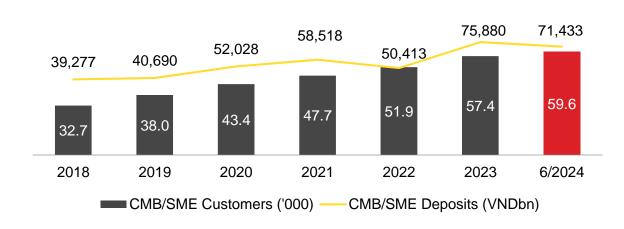


### **Customer Deposit Breakdown (June 2024)**



- Customer deposits account for ~78% of the total funding of HDBank
- Retail deposits accounted for the largest proportion which are >75% of total customers' deposits

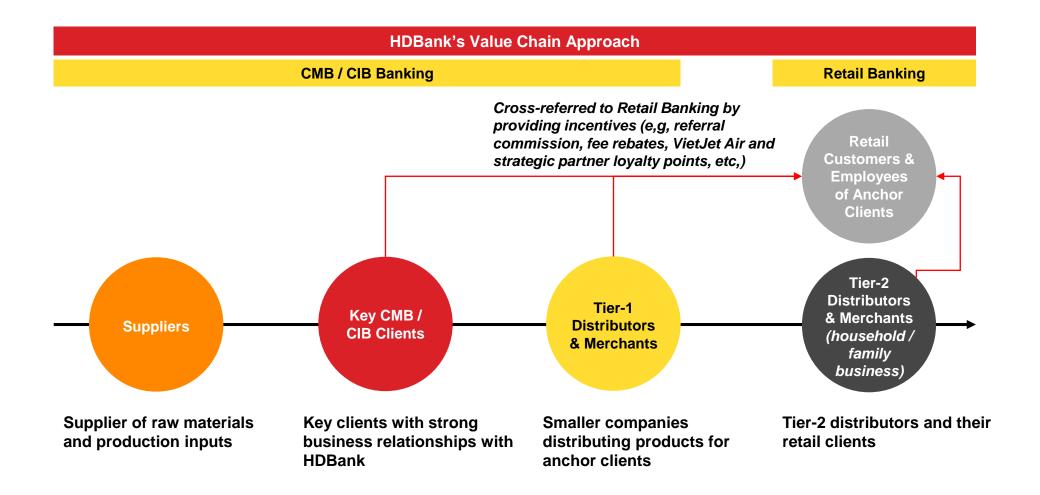
#### **CMB/SME** Customers and Deposits Growth





### Strategic Focus on the Fast-Growing SME and Retail Banking Segments

Opportunities to capture values from all potential customers in the value chain ecosystem





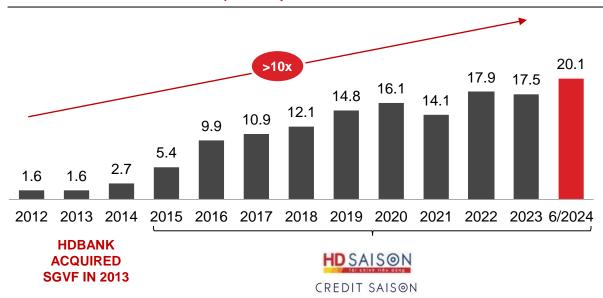


### **Controls a Leading Consumer Finance Company**



HD Saison is one of the leading consumer finance companies in Vietnam

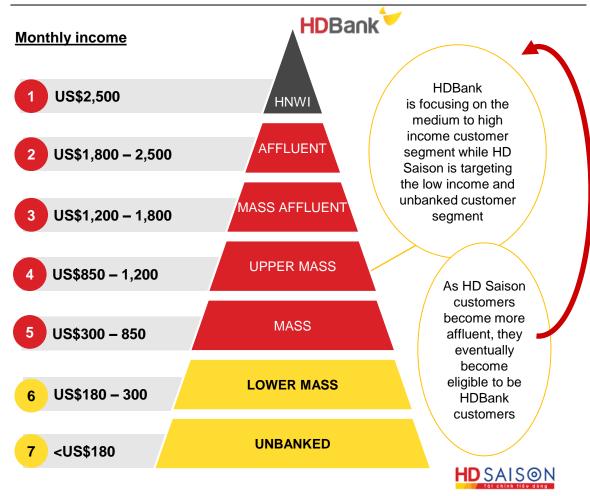
#### **HD Saison's Total Assets (VNDtn)**



### **Benefiting from International Partnership**

- Inherited product packages, information technology, credit scoring and risk management systems developed by Societe Generale
- Strategic partnership with Credit Saison, a top 3 largest credit card issuer in Japan
- Credit Saison provides HD Saison with technical assistance, training, customer service, diversified products, including credit cards and access low cost funding sources

### **Targeted Customer Segments**



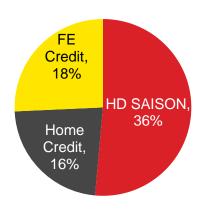


### **Controls a Leading Consumer Finance Company**

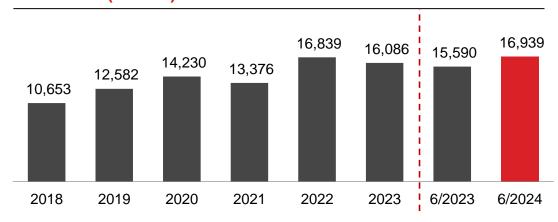


Well-established market position in motorbike lending and profitability

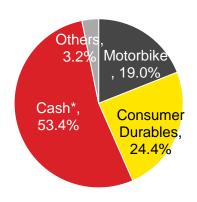
#### **Leading Motorbike Loan Market Share (June 2024)**



#### **Total Loan (VNDbn)**

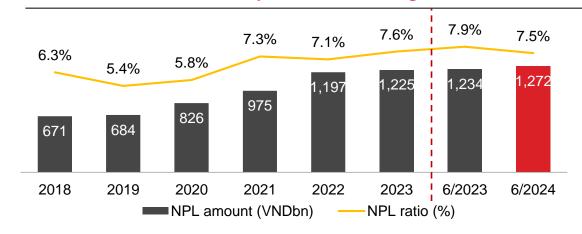


#### **Diversified and Sustainable Loan Portfolio Breakdown**



(Cash loans as defined by SBV: 25.6%, against the regulatory cap of 30%)

### Well-controlled NPL with improved outstanding balance



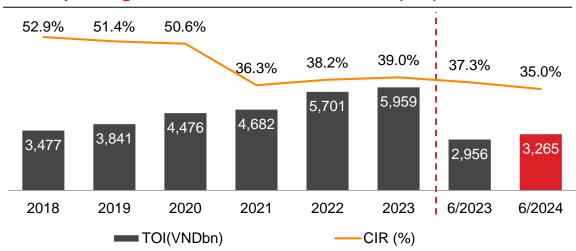


### **Controls a Leading Consumer Finance Company**

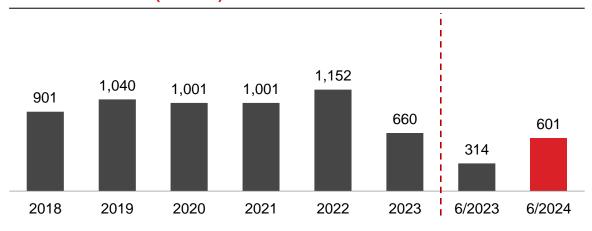


Well-established market position in motorbike lending and profitability

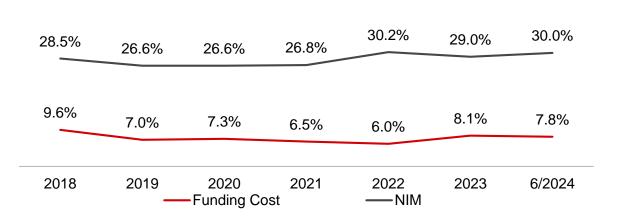
#### **Total Operating Income and Cost-Income Ratio (CIR)**



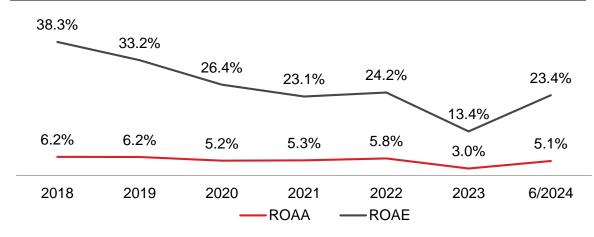
#### **Profit Before Tax (VNDbn)**



### **Net Interest Margin And Funding Cost**



### Market-leading profitability ratios

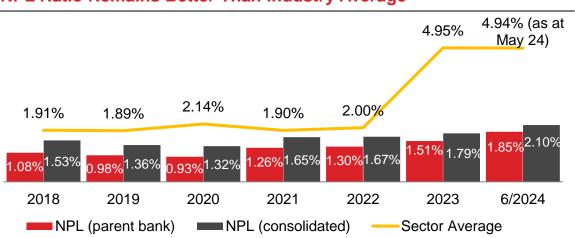




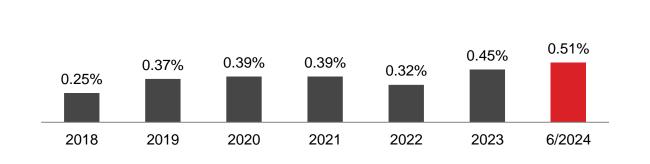
### **Prudent and Proven Risk Management Practices**

Parent bank NPL and liquidity ratios are among the best in the industry

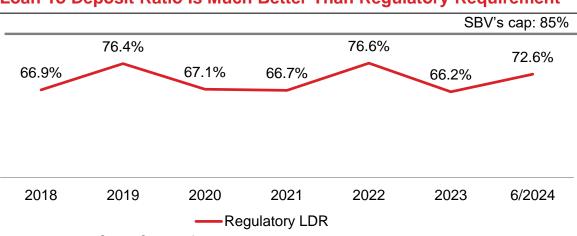
#### **NPL Ratio Remains Better Than Industry Average**



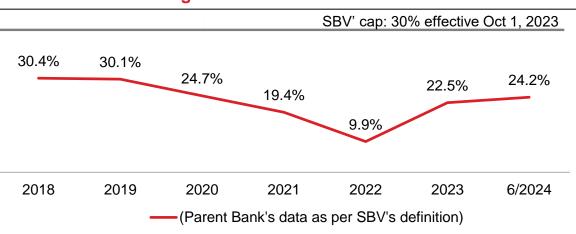
#### Credit Cost of the Parent Bank



#### Loan To Deposit Ratio Is Much Better Than Regulatory Requirement\*



#### The Ratio Of Mid-to-long Term Loans Financed With Short-term Funds\*



Source: Company data
NPL excluded purchased debts, The industry average NPL ratios are announced by the SBV
(\*) Data of the Parent Bank

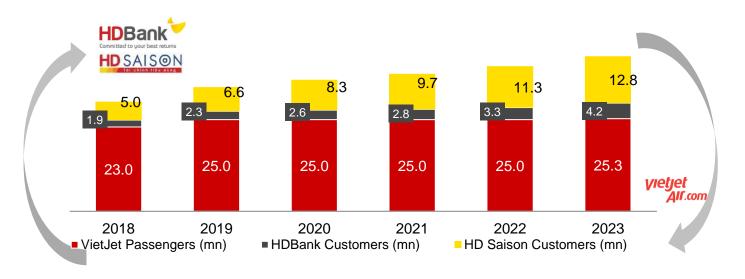
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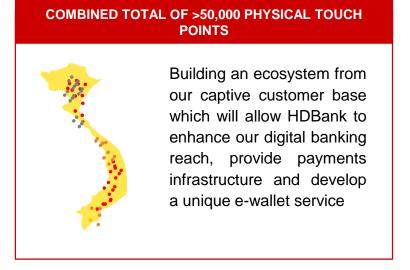
### Well-Established Operating Base to Drive Strong and Sustainable Growth

With a unique ecosystem for cross-selling of products

355

2023







2018

2019

2021

2022

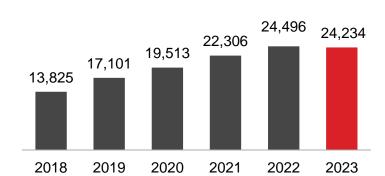
2020

Source: Company data



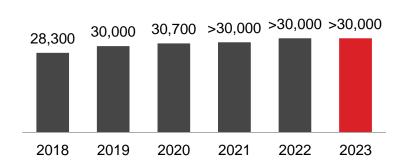
**DISTRIBUTION NETWORK** 

**HD SAISON POINTS OF SALE GROWTH** 



### Vietjet Alf.com

VIETJET MARKETING POINTS GROWTH



### Reputable and Highly Experienced Board of Directors (HDBank)

### Committed to investors' best returns



### Kim Byoungho Chairman, Independent member

- He has over 30 years of experience in the finance and banking industry and used to hold Chairman and CEO positions at Hana Bank and Vice Chairman of the BOD – Hana Financial Group,
- Master in Business Administration (California University, Berkeley, USA)
- Experience (yrs): Industry: 36



### Nguyen Thi Phuong Thao Permanent Vice Chairwoman

- Key and representative shareholder, Chairwoman of Vietjet, Vietnam's largest airline,
- Nearly 30 years of experience in banking-finance sector, Founded and managed many banks including VIB, TCB,
- PhD in Economics, Bachelor in Finance, Credit, and Banking
- Experience (yrs): Industry: 28; HDBank: 21



#### Luu Duc Khanh Vice Chairman

- Expert in the Finance and Banking industry, Previously held prominent positions at banks in Vietnam
- Master in Business Administration
- Experience (yrs): Industry:30 HDBank:16



### Nguyen Thanh Do Vice Chairman

- More than 30 years of experience in banking-finance sector,
- Former Director of the Department of Debt Management and External Finance - MoF
- PhD in Banking and Finance
- Experience (yrs): Industry:38;
   HDBank: 10



#### Nguyen Huu Dang Vice Chairman

- More than 30 years of experience in the banking-finance sector, including nearly 30 years with HDBank
- Worked at the SBV and Vietinbank
- Master in Banking
- Experience (yrs): Industry:32;
   HDBank:26



#### Pham Quoc Thanh CEO, Board Member

- CEO of HDBank since 2020, held executive positions in various banks.
- Bachelor of Banking Credit and Bachelor of Foreign Languages
- Experience (yrs): Industry: 33; HDBank: 10



#### Le Manh Dung Independent Member

- He has nearly 30 years of experience in the banking and finance industry and currently the chief representative of DEG – a member of KfW in Vietnam
- Master in Business Administration
- Experience (yrs): Industry: 28

### Reputable and Highly Experienced Board of Directors (HD Saison)

### Committed to investors' best returns



#### Kosuke Mori Chairman of Members' Council

- Member of Board of Management of Credit Saison Co., Ltd,
- Chief of Board of Supervisors of PT, Saison Modern Finance (Indonesia), Director of Credit Saison Asia Pacific Pte, Ltd, (Singapore), Director of Saison Capital, Member of BOM of Credit Saison Co,, Ltd,
- Bachelor of Law from the University of Tokyo Japan
- Experience (yrs): Industry: 24



### Nguyen Thi Phuong Thao Permanent Vice Chairwoman of Members' Council

- Key and representative shareholder, Chairwoman of Vietjet, Vietnam's largest airline,
- More than 20 years of experience in banking-finance sector, Founded and managed many banks including VIB, TCB,
- PhD in Economics, Bachelor in Finance, Credit, and Banking
- Experience (yrs): Industry:28; HDBank:21



#### Koji Sugahara Member of Members' Council

- CEO of Credit Saison Co,, Ltd, Director of Credit Saison Asia Pacific Pte, Ltd, (Singapore), Director of Saison Capital (Singapore), Member of the Board of Directors of Siam Saison (Thailand), Chairman of the Board of Credit Saison (Shanghai) Co., Ltd, (China),
- Bachelor of Foreign Studies from Osaka University of Foreign Studies - Japan,
- Experience (yrs): Industry: 23; HD SAISON: 7



## Nguyen Huu Nhan Member of Members' Council Chief Executive Officer of HD Saison

- Joined HD SAISON almost since its beginning and has vast experience in the consumer finance industry
- Previously served 10 years at Pricewaterhouse Coopers Vietnam
- Master of Acounting from Ho Chi Minh City University of Economics; ACCA





#### Pham Quoc Thanh Member of Members' Council

- CEO of HDBank since April 2020, significantly contributed to the positive and innovative development strategies of HDBank
- Held executive positions in HSBC, ACB, ABB, TCB,
- Bachelor of Banking Credit and Bachelor of Foreign Languages
- Experience (yrs): Industry: 33; HDBank: 10

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### **Key Strategic Initiatives**

### Focus on Digitalization within HDB while integrating with the Group Ecosystem

#### **Digital Transformation**

 Appointed BCG to advise on HDB digitalization strategy and execution over the next 3 years

 Optimize and re-invent customer journeys to serve existing target customer segments, deepening the relationship

Omni Channel with Data analytics and Al are key focus

### **Ecosystem**

- The Group digital ecosystem leveraged on existing businesses and partner networks to be a modern lifestyle platform that address most common lifestyle needs,
- Capture future trends of new Vietnamese generations: (i) Experience more (ii) Simplicity & Personalization and (iii) Digital connection

#### **Bancassurance**

- Our strategy is to enhance sales in life insurance, affirming our position among the leading banks in distributing life insurance products,
- Non-life insurance partnership with HD Insurance (HDI)

### **Environmental, Social and Corporate Governance**

- Continue to develop and enhance ESG program followed international standards
- Increase reporting and governance standards

### **Digital Transformation Strategy**

Aiming to capitalize on large ecosystem, maximize efficiency and enhance customer experience through digitization

### 3 Levels of Digitization Planned

- **Automation:** Taking separate components of existing processes and automate them using digital tools
- Redesign: Taking holistic view and optimizing e2e processes with digital technologies
- Reimagine: Radically changing how processes work thanks to comprehensive digital enablement

### Current Focus: Improving Customer Journey



Focus on the actual journey the customer goes on, not a pre-determined process



Covers end-toend view and informs all internal / backend processes to support



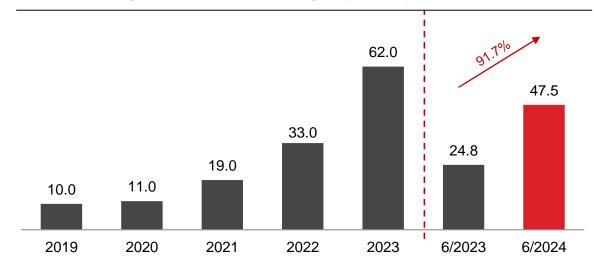
Utilize multiple channels and is not constrained by mechanics of internal

processes

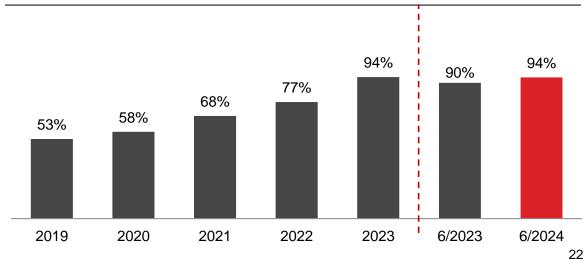


Improves with cutting-edge technology, and is not bound by legacy infrastructure

### **Number of Digital Transactions Surged (million)**



### **Digital Transactions/Total Retail Banking Transactions**



Source: HDB

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### **ESG Risk Management Strategy and Sustainable Development**

HDBank has been incorporated development goals with sustainable values, fulfil its social responsibility and raise awareness on environmental protection

### **Environmental**

#### The Bank's Actions

- Pioneering the implementation of "Green credit" to support renewable energy projects, reducing carbon emission via green credit programs for commercial and retail solar power projects nation-wide,
- Declining credit applications from customers and projects not meeting regulated environmental standards,
- Proactively raising awareness among employees, launching internal contest to implement "Green ideas" in the workplace

#### **Impact**

Taking actions to realize the vision of becoming a Net Zero Bank by 2050 US\$800 million –
projected climate
finance portfolio by
2025, to reduce
emissions by
>54,000 tons of CO2
per year

Fully adopted the Regulations on Environmental and Social Management System (ESMS) in credit extension



On October 31, 2021, within the framework of the 26th Conference on the United Nations Framework Convention on Climate Change (COP26) and the bilateral visit to the UK by the Prime Minister of the Socialist Republic of Vietnam Pham Minh Chinh, Ho Chi Minh City Development Commercial Joint Stock Bank (HDBank) and Affinity Equity Partners (Affinity) signed a cooperation agreement to support HDBank's funding program of USD 300 million for Vietnamese enterprises and projects that meet the relevant ESG and sustainable development criteria,

### **ESG Risk Management Strategy and Sustainable Development**

HDBank has incorporated its development goals with sustainable values, fulfilment of its social responsibility and environmental protection

### **Social**

- Positioning human as the crucial factor in development strategy, thus, regularly launching training courses and establishing a clear career pathways in line with equal and transparent treatment for every employee,
- Proactively fulfilling social responsibility through community support and development flourishing virtuous values
- Developing products and services meeting customers' demand and continuously improving customers' experiences,

Awarded Best Company to work for in Asia in 6 consecutive years from 2018 to 2023

More than 50% of loan portfolio are customers living in tier-2 cities and rural provinces

The Best Bank for Sustainable Finance The Asset Triple A Award 2024

### Governance

- Implementing best-practice standards in corporate governance in operational activities to ensure its compliance with the best governance practices.
- Committed to delivering the highest value to shareholders and all stakeholders of the Bank.
- > VND 8.7tn in green loans has been disbursed for environmental protection and climate change mitigation projects accumulated over the three years of 2021, 2022, and 2023.

Pioneered implementing Basel III standards in governance Achieved & exceeded AGM business targets over many consecutive years

Honored with Board of the Year in 2023 by Vietnam Institute of Directors



HDBank is honored with Asian Banking and Finance Award in the "Sustainability Initiative of the year" category



HDBank is awarded the Best Company to work for in Asia in 6 consecutive years

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### **Key Highlights Of Corporate And CSR Activities**

HDBank's Innovation Hub hosted the first World Economic Forum Seminar "The Center for the 4th Industrial Revolution"



On April 25, 2024, the seminar "Center for the 4th Industrial Revolution in Ho Chi Minh City (C4IR) - A New Driving Force for Sustainable Development" took place at the Galaxy Innovation Hub in the Saigon Hi-Tech Park.

Mr. Kim Byoungho, Chairman of HDBank and one of the businesses committed to participating in the C4IR Center, stated that the establishment of this center is an important step, contributing to promoting Ho Chi Minh City to become a center of economy, finance, science, technology, and culture in the region.

#### Digital transformation - The key to HDBank's growth

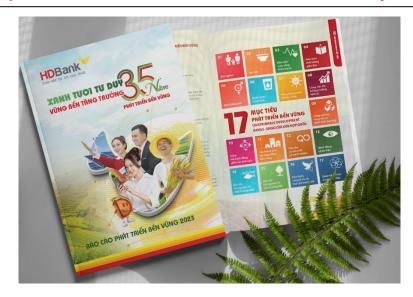


On May 15, 2024, at the celebration of Vietnam Science and Technology Day (May 18) and the 65th anniversary of the establishment of the Ministry of Science and Technology (1959-2024), HDBank representatives had the honor of welcoming Prime Minister Pham Minh Chinh and introducing the smart healthcare solution Kiosk MediPay. This product helps patients register for medical examination and treatment quickly, standardizes medical record data, and enables completely cashless payment of hospital fees.

Soon, HDBank plans to install these kiosks at medical facilities nationwide. HDBank ascertains digital transformation as one of the Bank's growth drivers to provide a better customer experience and promote business development.

### **Key Highlights Of Corporate And CSR Activities**

#### HDBank pioneers the release of the 2024 Sustainability Report



On May 23, 2024, HDBank became the first Vietnamese bank to publish a sustainability report in 2024. The report encompasses information regarding HDBank's goals, commitments, strategies, governance, activities, and achievements, particularly indicators related to Environment (E), Social (S), and Governance (G) in line with the 17 Sustainable Development Goals (SDGs) of the United Nations.

"At HDBank, we understand that tomorrow comes from today's actions. The bank is fully aware of its role and responsibility in creating value for society, protecting the environment, and contributing to the development of a green economy, safeguarding human rights, and building sustainable values for the future," affirmed Mr. Kim Byoungho, Chairman of the Board of Directors and Chairman of the ESG Committee of HDBank, in the report's message.

HDBank honored with the "Outstanding Issuing Bank - Dynamic Growth" award in Vietnam presented by IFC



HDBank was honored as the "Outstanding Issuing Bank - Dynamic Growth in Vietnam" by IFC at the 2024 Global Trade Partners Meeting.

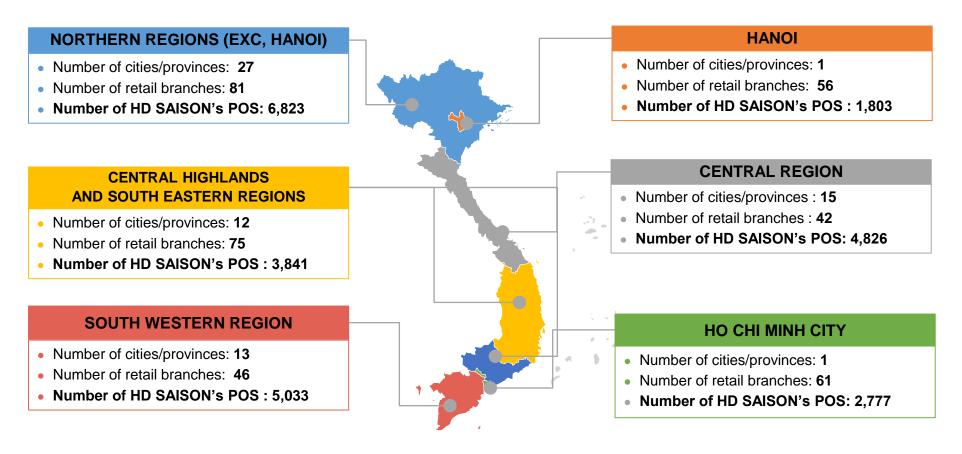
This award recognizes HDBank's rapid growth, continuous efforts in trade finance, and significant contributions to the GTFP program, with strong support from IFC. This event further affirms HDBank's position in trade finance, aligning with IFC's mission to support sustainable private sector development in emerging markets.

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IV.	Highlights of Key CSR Activities
V.	Appendix

### **Distribution Network**

HDBank and HD SAISON are forming the largest retail banking and consumer finance distribution networks in Vietnam



- ➤ As of 30/06/2024, HDBank had 362 banking units in domestic and overseas markets,
- ➤ HD Saison had 25,103 points of sales (POS) covering 63/63 cities and provinces,



### **Typical Design of A Transaction Center**





